

TECH 646 Analysis of Research in Industry and Technology

Observation Studies

Lecture note based on the Ch. 8 of the text book and supplemental materials:

Cooper, D.R., & Schindler, P.S., *Business Research Methods* (12th edition), McGraw-Hill/Irwin

Paul I-Hai Lin, Professor

<http://www.etcs.pfw.edu/~lin>

A Core Course for Master of Science in Technology Graduate Program
Purdue University Fort Wayne

Observation Study – Learning Objectives

Understand ...

1. When observation studies are most useful.
2. Distinctions between monitoring non-behavioral and behavioral activities.
3. Strengths of the observation approach in research design.
4. Weaknesses of the observation approach in research design.

Observation Study – Learning Objectives

Understand ...

5. The three perspectives from which the observer-participant relationship may be viewed in observation studies.
6. The various designs of observation studies.

Pull Quote

- “Today, scores of built-in sensors in **Formula One cars** continuously capture a multiplicity of **variables**—including RPMS, weather, road conditions, the angles on a track’s s-bends, wear on tires, to pit stop now or next lap—and process it into data for active simulation models that **inform a drivers’ instantaneous decisions**. Formula One racing today is as much about deriving Continuous Intelligence and decision-making as it is about engine speed and driving expertise.”

*John Chen, CEO,
Sybase*

PulsePoint: Research Revelation

- The statistics – how to obtain this finding with different types of observation studies.
- Banks
 - Pushing customers online
 - How would you create an observation study to confirm it?

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The number, in millions, of adult Internet users who will bank online by 2011.

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Observation Study – Garbologist – Talkin Trash

Observation Study at University of Arizona in Tucson,

- It began in 1973 and continued until the recent retirement of its founder Dr. William Rathje.
- If you manufactured packaging materials for food and personal care products, how might you use what the researchers have learned?
- See <https://vimeo.com/31570247>

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The Uses of Observation

- Much of what we know comes from observation: smell, see, taste, events, attitudes, feelings ...
- Observation qualifies as a scientific inquiry when it:
 - Is conducted specifically to answer a research question
 - Is systematically planned and executed
 - Uses proper controls
 - Provides a reliable and valid account of what happened.

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Data Collection



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Exhibit 8-1: Observation and the Research Process

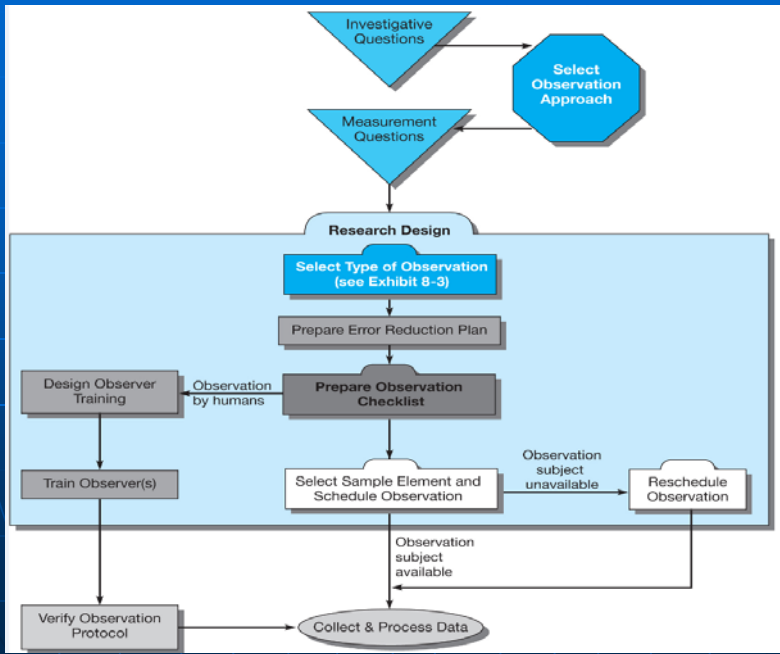
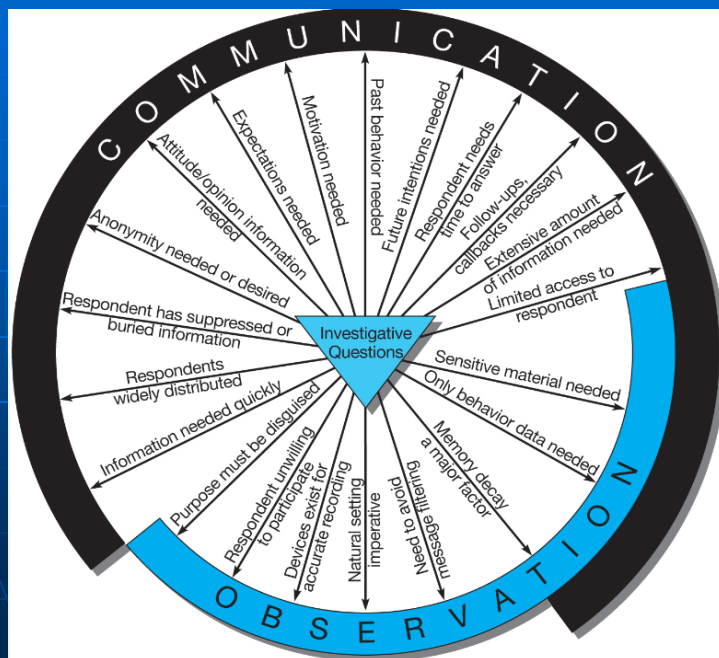


Exhibit 8-2 Selecting the Data Collection Method



Observation Classification

Nonbehavioral

- Physical condition analysis
- Process or Activity analysis
- Record analysis

Behavioral

- Nonverbal
- Linguistic
- Extralinguistic
- Spatial

Non-Behavior Observation

Physical Condition Analysis Examples

- Study of plant safety compliance
- Analysis of inventory conditions
- Analysis of financial statements

Process or Activity Analysis Examples

- Time/motion studies of manufacturing processes
- Analysis of traffic flows in a distribution system
- Paperwork flows in an office
- Financial flows in the banking systems

Nonbehavioral Observation

Hide Refresh Print System Date: 07/15/08 Period 20 - 08/01/08-08/31/08

Customers Who Owe Money

Customer ID	Customer Name	Amount Due	Due Date
OWDEN	Snowden Interior Design	\$7,102.00	9/12/2008
AWRIGHT	Seawright Sod and Lawn Care	\$49.99	9/18/2008
COMA	Tacoma Park Golf Course	\$1,049.01	10/2/2008
ESDALE	Teesdale Real Estate	\$5,238.12	10/12/2008
LIRMAN	Thurman Golf Course Design	\$9,998.00	10/17/2008
ERLY	Everly Property Management	\$8,897.32	10/24/2008

Aged Payables

Key	Days Overdue	Amount	Percentage
0 - 30		\$41,167.16	50.0%
31 - 60		\$35,476.50	45.0%
61 - 90		\$2,102.75	2.7%
Over 90 days		\$0.00	0.0%
Total		\$78,746.41	

Top Customers: Last Twelve Months

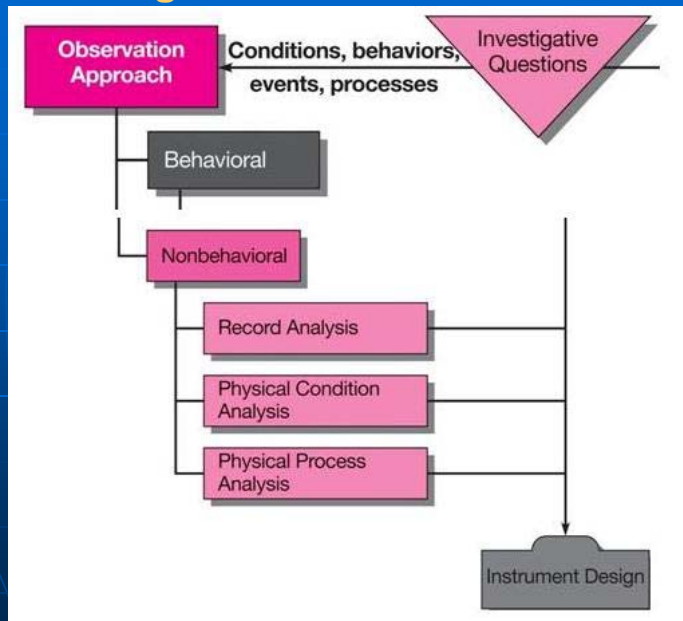
Customer ID	Customer Name	Gross Profit
LLAND	Holland Properties, Inc.	\$31,675.74
ASTRONG	Armstrong Landscaping	\$21,700.95

Record Analysis

Physical Condition Analysis

Physical Process Analysis

Selecting - Nonbehavioral Observation



Investigative Questions

Observation

- Purpose must be disguised
- Respondent unwilling to participate
- Devices exist for accurate recording
- Natural setting imperative
- Need to avoid message filtering
- Only behavior data needed
- Sensitive material needed

Investigative Questions

Communication

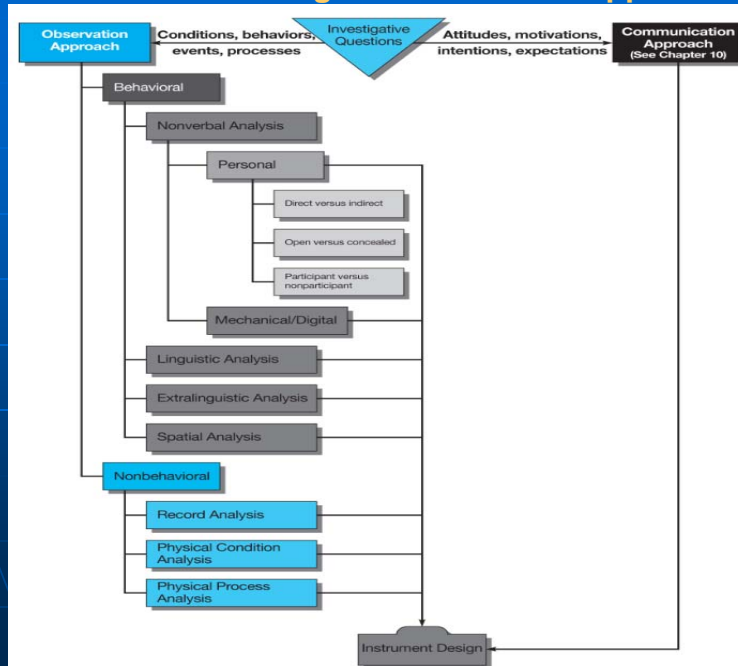
- Information needed quickly
- Respondents widely distributed
- Respondent has suppressed or buried information
- Anonymity has suppressed or buried information
- Attitude/opinion information needed
- Expectation needed
- ...

Investigative Questions

Communication (cont.)

- Motivation needed
- Past behavior needed
- Future intention needed
- Respondent needs time to answer
- Follow-ups, callbacks necessary
- Extensive amount of information needed
- Limited access to respondent

Exhibit 8-3 Selecting an Observation Approach



Evaluation of the Observation Method Research Design – Data Collection



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Using Observation

Systematic planning

Properly controlled

**Consistently
dependable**

**Accurate account of
events**

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Observation Location

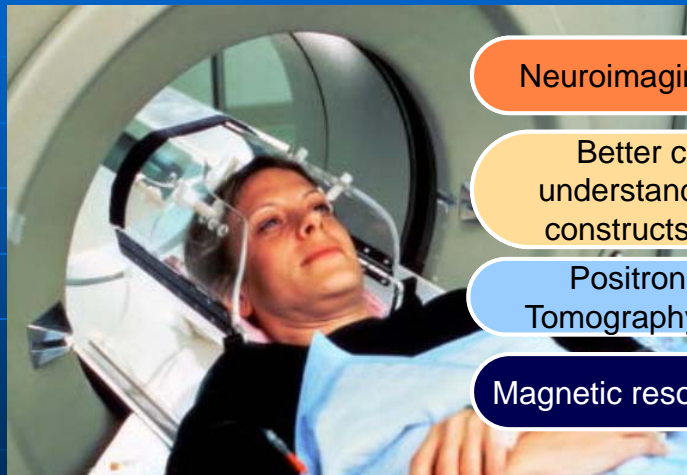
- The Lexus and agency Team One Advertising used **Observation** during the NY auto show



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Snapshot: The Cutting Edge of Research Technology or a Black Box?



Neuroimaging techniques

Better conceptual understanding of latent constructs of behavior

Positron Emission Tomography (PET) scan

Magnetic resonance imaging

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Exhibit 8-6 Content of Observation

Factual	Inferential
Introduction/identification of salesperson and customer.	Credibility of salesperson. Qualified status of customer.
Time and day of week.	Convenience for the customer. Welcoming attitude of the customer
Product presented.	Customer interest in product.
Selling points presented per product.	Customer acceptance of selling points of product.
Number of customer objections raised per product.	Customer concerns about features and benefits.
Salesperson's rebuttal of objection.	Effectiveness of salesperson's rebuttal attempts.
Salesperson's attempt to restore controls.	Effectiveness of salesperson's control attempt. Consequences for customer who prefers interaction.
Length of interview.	Customer's/salesperson's degree of enthusiasm for the interview.
Environmental factors interfering with the interview.	Level of distraction for the customer.
Customer purchase decision	General evaluation of sale presentation skill.

Wal-Mart Implements Use of RFID Labels Nonbehavioral Observation

- RFID (Radio Frequency Identification Tag)
 - Tracking product related info, Inventory, Location of customers, When a product is actually used



“We can certainly understand and appreciate consumer concern about privacy. That’s why we want our customers to know that RFID tags will not contain nor collect any additional data about our customers. In fact in the foreseeable future, there won’t even be any RFID readers on our stores’ main sales floors.”
Linda Dillman
EVP & Chief Information Officer
Wal-Mart

Systematic Observation

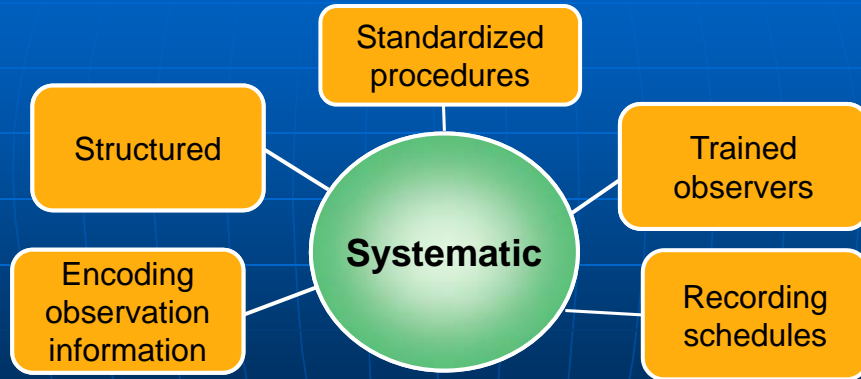
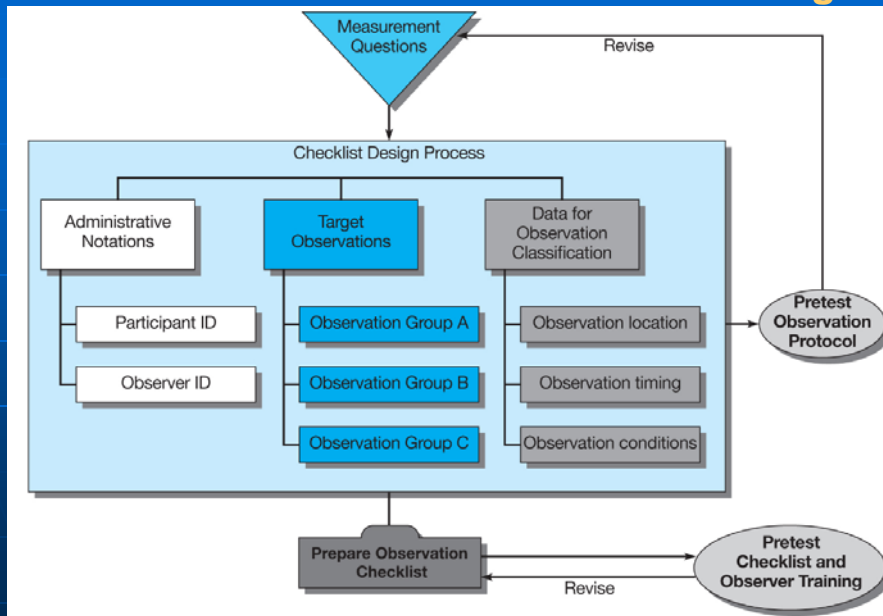
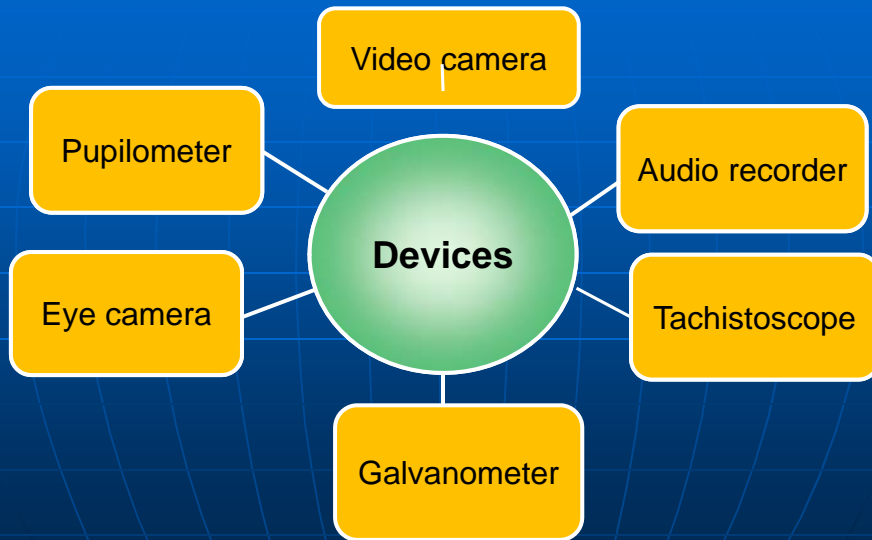


Exhibit 8-5 Flowchart for Checklist Design



Mechanical/Digital Behavioral Observation



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Observer-Participant Relationship

■ Three Perspectives

Direct vs. indirect
observation

Presence is known
vs. unknown

Observer involved vs.
not involved in events

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Extra linguistic Observation



Vocal

Temporal

Interaction

Verbal Stylistic

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Extra linguistic Observation



Vocal

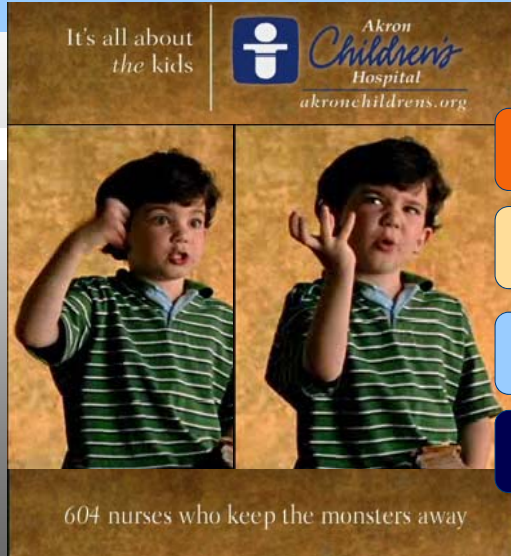
Temporal

Interaction

Verbal Stylistic

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Desired Characteristics for Observers



Concentration

Detail-oriented

Unobtrusive

Experience level

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Errors Introduced by Observers

Halo Effect

Observer Drift

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Evaluation of Behavioral Observation

Strengths

- Securing information that is otherwise unavailable
- Avoiding participant filtering/ forgetting
- Securing environmental context
- Optimizing naturalness
- Reducing obtrusiveness

Weaknesses

- Enduring long periods
- Incurring higher expenses
- Having lower reliability of inferences
- Quantifying data
- Keeping large records
- Being limited on knowledge of cognitive processes

PicProfile: BestBuy Redesign



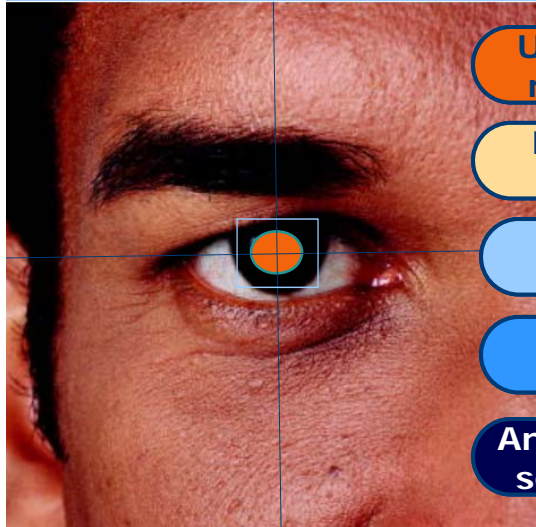
Store associates as observers

Eastern European ship workers as subjects

Display relocation

Increased sales

Snapshot: Eyes Have It



Understand peoples' reactions to stimuli

Reveal the see-say gap

No lab needed

Calibrated to your computer

Anything presented on screen can be tested

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Snapshot: Physicians and Patients



Reveal core emotional experiences

Reveal motivations for parents' decisions

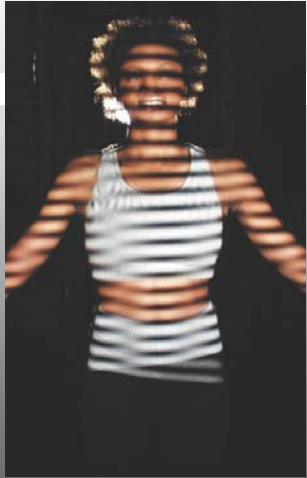
Video & audio observation

Respect sensitivity of subject & environment

Obtain parent consent

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SizeUSA



Body Measurement System

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Portable People Meters



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SUMMARY